



# Jornal de Pediatria

www.jpmed.com.br



## ORIGINAL ARTICLE

# Evaluation of acquisition and retention of non-technical skills of residents submitted to interprofessional simulation-based training in pediatric cardiopulmonary resuscitation

Q2 **Rafaella Fadel Friedlaender** <sup>a,b,\*</sup>, **Eduardo Maranhão Gubert** <sup>a,b</sup>,  
**Cláudia Maria Baroni Fernandes** <sup>a,b</sup>, **Rosiane Guetter Mello** <sup>b,c</sup>,  
**Izabel Cristina Meister Martins Coelho** <sup>b</sup>

Q3 <sup>a</sup> Hospital Infantil Pequeno Príncipe (HPP), Curitiba, Paraná, Brazil

<sup>b</sup> Faculdades Pequeno Príncipe (FPP), Curitiba, Paraná, Brazil

<sup>c</sup> Instituto de Pesquisa Pelé Pequeno Príncipe (IPPPP), Curitiba, Paraná, Brazil

Received 25 August 2024; accepted 23 December 2024

Available online xxx

### KEYWORDS

Clinical simulation;  
Non-technical skills;  
Skills acquisition;  
Skills retention

### Abstract

**Objective:** The purpose of the study was to evaluate the acquisition and retention of non-technical skills by pediatric residents who participated in an interprofessional simulated pediatric cardiopulmonary resuscitation scenario through simulation-based training.

**Method:** This prospective cohort study was conducted at a simulation center of a Pediatric Hospital. Ninety-six residents of pediatrics and nursing were divided into 16 interprofessional teams and participated in a cardiopulmonary resuscitation simulated scenario followed by a debriefing session. It was conducted twice on the same day and repeated after a period of time that ranged from 107 to 161 days. Groups were evaluated for the acquisition and retention of non-technical skills and global non-technical performance through a valid and reliable tool for measuring teamwork in medical emergencies.

**Results:** Participants demonstrated an improvement in leadership, teamwork, task management, and overall performance of the team after the first intervention. However, when evaluated during the second intervention, retention of leadership and teamwork were noted, but not for task management and overall performance.

**Conclusion:** Learning non-technical skills is complex and requires training, ideally with short periodicity, since it demands frequent practice for its acquisition and retention. The present research showed that non-technical skills can be acquired through simulation-based training. However, it was noted that the retention of these skills is more complex, requiring repeated simulations over a longer period of time. Therefore, further research on the learning curve, time to

\* Corresponding author.

E-mail: rafaellafadelf@gmail.com (R.F. Friedlaender).

<https://doi.org/10.1016/j.jpmed.2024.12.003>

0021-7557/© 2025 Sociedade Brasileira de Pediatria. Published by Elsevier Editora Ltda. This is an open access article under the CC BY license (<http://creativecommons.org/licenses/by/4.0/>).

Please cite this article in press as: R.F. Friedlaender, E.M. Gubert, C.M. Fernandes et al., Evaluation of acquisition and retention of non-technical skills of residents submitted to interprofessional simulation-based training in pediatric cardiopulmonary resuscitation, *Jornal de Pediatria* (2025), <https://doi.org/10.1016/j.jpmed.2024.12.003>

acquisition, and retention of non-technical skills trained with simulation-based education is warranted.

© 2025 Sociedade Brasileira de Pediatria. Published by Elsevier Editora Ltda. This is an open access article under the CC BY license (<http://creativecommons.org/licenses/by/4.0/>).

## 1 Introduction

2 Emergency situations require great skill from healthcare  
3 professionals, as they demand quick actions and decisions  
4 from the team. In this scenario, providing competent and  
5 safe assistance to pediatric patients in Cardiopulmonary  
6 Arrest (CA) demands trained professionals focused on com-  
7 pliance with protocols, development of technical and non-  
8 technical skills, and frequent training.<sup>1-3</sup>

9 Non-technical skills are defined as cognitive, social, and  
10 personal resources that complement technical skills and  
11 contribute to the safe and efficient performance of tasks.<sup>4,5</sup>  
12 These skills include teamwork, leadership, task delegation,  
13 communication skills, situational awareness, task manage-  
14 ment, stress management, professionalism, clinical reason-  
15 ing, decision-making, among others.<sup>1</sup>

16 Teaching non-technical skills is fundamental and has a  
17 decisive impact on the quality and the outcome of patient  
18 care.<sup>4</sup> Repeated training associated with feedback is a key  
19 factor in gaining and improving this competence.<sup>6</sup> There-  
20 fore, they should be valued in health professionals' teaching  
21 and learning processes.<sup>1</sup>

22 Clinical simulation is proven to be effective in training  
23 these skills and has been one of the most used methods for  
24 their development, through training with multidisciplinary  
25 teams, promoting the development of high-performance  
26 teams, resulting in improvements in the quality of care and  
27 patient safety and, consequently, in the final clinical  
28 outcome.<sup>1,4,7</sup>

29 An important question when evaluating skills training is  
30 their long-term acquisition and retention and what is the  
31 best way to teach them. The concept of learning is related  
32 to the ability to understand new information or knowledge  
33 instructed by an intervention. Retention refers to the ability  
34 to maintain what has been learned over time.<sup>8</sup>

35 It is known that skill retention is a challenge. However,  
36 until now, no study has proven the length of time necessary  
37 to carry out new training for long-term retention of these  
38 skills, as well as what is the best teaching method for those.<sup>2</sup>

39 Therefore, this study aimed to evaluate the acquisition of  
40 non-technical skills by pediatric nursing and medicine resi-  
41 dents as well as the retention after a new approach, through  
42 a pediatric CA scenario simulation. The hypothesis is that,  
43 after day 1, there would be an improvement in all variables  
44 assessed regarding non-technical skills.

## 45 Methods

46 This study consists of a prospective cohort to evaluate an  
47 educational intervention. Participants were pediatric nurs-  
48 ing and medicine residents at the institution. All 96 members  
49 of the residency program were invited to participate. Of  
50 these, 43 were first ( $n = 23$ ) and second-year ( $n = 20$ ) nursing  
51 residents and 53 were first ( $n = 21$ ), second ( $n = 16$ ), and

52 third-year ( $n = 16$ ) pediatric residents. Among the 96 resi- 52  
53 dents, 85 agreed to participate in the research. Considering 53  
54 96 residents enrolled in residency and a sample size of 85 54  
55 participants, the margin of sampling error was 3.6 % (96.4 % 55  
56 confidence interval), which is below the standard 5 % error 56  
57 (95 % confidence interval). 57

58 Residents participated in a simulated pediatric CA sce- 58  
59 nario followed by a debriefing session at three different 59  
60 moments: Moment 0 (M0) – first pediatric CA simulation fol- 60  
61 lowed by debriefing; Moment 1 (M1) – second simulation fol- 61  
62 lowed by debriefing; and Moment 2 (M2) – third simulation 62  
63 followed by debriefing. M0 and M1 were carried out on the 63  
64 same day, in April and May of 2022. M2 occurred after a time 64  
65 interval that ranged from 107 to 161 days in relation to M0 65  
66 and M1, in August and September of 2022, in the Simulation 66  
67 Center of a reference Pediatric Hospital in Curitiba-PR, Bra- 67  
68 zil. 68

69 Residents were divided into 16 teams of four to seven 69  
70 members, consisting of at least one resident from each year 70  
71 of pediatrics (except for one group that did not have one 71  
72 from the second year) and at least one nursing resident from 72  
73 each year (except for three groups that did not contain one 73  
74 from the second year). Some groups contained more than 74  
75 one resident from the same year. On the first day, the sample 75  
76 consisted of 85 members, including 20 first-year and 13 sec- 76  
77 ond-year nursing residents, totaling 33 nurses and 21 first- 77  
78 year, 15 second-year, and 16 third-year medical residents, 78  
79 totaling 52 medical participants. On the second day, 58 79  
80 individuals attended the study: 14 first-year and four sec- 80  
81 ond-year nursing residents, totaling 18 nursing partici- 81  
82 pants, and 17 first-year, 11 second-year, and 12 third-year 82  
83 medical residents, totaling 40 medical residents of pedi- 83  
84 atrics. Therefore, in M0 and M1 there were 16 teams, while on 84  
85 the second day, 12 groups. 85

86 The first session (M0 and M1) lasted 2 h and the second 86  
87 (M2) lasted 1 h. The simulated scenario lasted 10 min and 87  
88 was the same in all three moments and was a clinical sce- 88  
89 nario of a 6-year-old male patient who developed a CA in 89  
90 ventricular fibrillation (VF). The choice of the rhythm in VF, 90  
91 despite not being the most common in the pediatric popula- 91  
92 tion, was purposefully chosen to increase the degree of 92  
93 technical and non-technical skill difficulty. A situation of 93  
94 high complexity and less frequency in daily clinical practice 94  
95 demanded more from the team in terms of leadership, com- 95  
96 munication, task management, and effective teamwork. 96

97 Participants received guidance on the simulation labora- 97  
98 tory, on the operation and limitations of the simulators, 98  
99 material, and equipment available in the room, as well as on 99  
100 the scenario in which they participated. All teams main- 100  
101 tained the same participants in all simulated events. Before 101  
102 each simulation, residents decided who would be the leader 102  
103 and other team roles. The leader chosen was the medical 103  
104 resident of a higher degree and all roles were maintained 104  
105 through all scenarios. Participants were not used to partici- 105  
106 pating in frequent simulation training and some of them 106

107 used to work together at clinical service, but not on the  
108 same team on a regular basis.

109 All three instructors who carried out the simulation and  
110 debriefing session have a pediatric board certificate and  
111 received previous training in simulation. They used the same  
112 structured model for the debriefing – called GAS (Gather,  
113 Analyze, and Summarize) – which is composed of three  
114 phases. The first (Gather) brings together the events experi-  
115 enced during the simulation, the second (Analyze) promotes  
116 reflection by participants and the third (Summarize) reviews  
117 the key points of the discussions. GAS is a validated, struc-  
118 tured and supported debriefing method that was designed to  
119 standardize the debriefing for the American Heart Association  
120 courses: Advanced Cardiac Life Support (ACLS) and Pediatric  
121 Advanced Life Support (PALS). It is also one of the framework  
122 methods recommended by the International Nursing Associa-  
123 tion for Clinical Simulation and Learning (INACSL) in their  
124 Standards of Best Practice for Simulation.<sup>9-11</sup>

125 Non-technical skills – teamwork, leadership, and task  
126 management – and the overall assessment at all times were  
127 evaluated and compared. The research instrument used was  
128 the TEAMTM tool (Team Emergency Assessment Measure-  
129 ment) questionnaire – which is a validated tool, built to  
130 evaluate teamwork in medical emergencies. It consists of  
131 twelve items, the first eleven evaluating the team's perfor-  
132 mance, using a Likert scale from 0 to 4 points in the follow-  
133 ing categories: leadership, teamwork, and task  
134 management. Question number twelve, which corresponds  
135 to the team's global non-technical performance, is scored  
136 on a scale of 0 to 10.<sup>12,13</sup>

137 This instrument was chosen among the multiple options  
138 because of its previous validation and translation into Portu-  
139 guese, its easy application, its assessment of the group per-  
140 formance as a whole, and because it considers important  
141 non-technical skills, such as leadership, task management,  
142 and teamwork, in addition to including an item on the global  
143 evaluation of the non-technical skills performance. Also, it  
144 is available on its own website freely and in several other  
145 languages. All authors received training on how to interpret  
146 the tool and they were present during all simulated scenar-  
147 ios and answers were discussed before deciding the final  
148 score for each item of the questionnaire.

149 Data were analyzed using statistics, calculating propor-  
150 tions in percentages, and were presented in tables created  
151 in the Microsoft Excel 2007 program. The statistical program  
152 used was the R Version 4.0.2 model (R Core Team, 2020).  
153 The descriptive analysis was carried out by checking quanti-  
154 ties and percentages for categorical variables and descrip-  
155 tive measures (minimum, maximum, quartiles, mean, and  
156 standard deviation) for continuous variables. Student's T-  
157 test was applied and a  $p$ -value  $< 0.05$  was considered for  
158 statistical significance.

## Ethics approval statement

159

160 The study was approved by the Ethics and Research Council  
161 of the Faculdades Pequeno Príncipe (approval number of the  
162 research was 5.131.695). All enrolled participants signed  
163 the informed consent and image use forms before the study  
164 and were informed regarding the phases of the research.

## Results

165

166 Of all residents, 85 participants were included, 33 of whom  
167 were first and second-year nursing residents and 52 first, sec-  
168 ond, and third-year pediatric residents, who were divided  
169 into 16 teams at M0 and M1. At M2, 58 residents participated  
170 in the scenario, totalizing 12 groups for analysis (4 groups  
171 were excluded in M2 because groups were incomplete, which  
172 would cause bias and hinder the analysis of skill retention).

173 Among all participants, 84.7% were female, with an aver-  
174 age age of 26 years (ranging from 22 to 36 years) and their  
175 training time from 2 to 89 months (an average of 19 months).  
176 Half of the first-year nursing resident group participated in a  
177 basic life support course in pediatrics before the first inter-  
178 vention, but none of the second-year nursing residents took  
179 a course related to pediatric CA before participating in the  
180 research. Among medical residents, 42% had taken a pedi-  
181 atric emergency course before the intervention and all partici-  
182 pated in a class on pediatric CA one month before the first  
183 simulation.

184 The means and standard deviation (SD) of the responses  
185 obtained in M0 and M1 and in M1 and M2 were compared, and  
186 divided into the following categories: leadership (questions 1  
187 and 2), teamwork (questions 3 to 9), task management (ques-  
188 tions 10 and 11) and global assessment (question 12).

189 It is observed that in M0 and M1, there is a significant dif-  
190 ference between all dimensions evaluated (Table 1). When  
191 comparing the average responses between M1 and M2, there  
192 was a significant difference between leadership and team-  
193 work, while there was no statistical relevance between the  
194 variables of task management and global assessment (ques-  
195 tions 10 and 11) (Table 2).

196 The mean result obtained in question 12 was compared at  
197 different moments and there was statistical significance  
198 between M0 and M1, while there was no statistical differ-  
199 ence when comparing the values found at M1 with M2  
200 (Table 3).

## Discussion

201

202 This study evaluated the acquisition and retention of non-  
203 technical skills – leadership, teamwork and task

**Table 1** Comparison of response means between M0 and M1.

Category	M0	SD	M1	SD	$p$
Leadership	1.28	0.99	2.44	1.24	$< 0.001$
Teamwork	1.88	0.85	2.77	0.9	$< 0.001$
Task Management	2.09	0.89	3	0.8	$< 0.001$
Global	5.12	1.5	7.62	1.36	$< 0.001$

SD, Standard deviaton.

**Table 2** Comparison of response means between M1 and M2.

Category	M1	SD	M2	SD	p
Leadership	2.44	1.24	3.29	0.75	< 0.05
Teamwork	2.77	0.9	3.19	0.75	< 0.001
Task Management	3	0.8	2.96	0.62	0.83
Global	7.62	1.36	8	0.95	0.4

SD, Standard deviation.

**Table 3** Global assessment comparison between M0 and M1 and M1 and M2.

	M0	SD	M1	SD	p
Question 12	5.12	1.5	7.62	1.36	< 0.001
	M1	SD	M2	SD	p
Question 12	7.62	1.36	8	0.95	0.4

SD, Standard deviation.

204 management, as well as the global assessment scale of the  
205 team's performance as a whole – of pediatric medicine and  
206 nursing residents after a pediatric CA simulated scenario fol-  
207 lowed by a debriefing session in a Simulation Center.

208 The means and standard deviation of the questionnaire  
209 responses were calculated according to four variables and  
210 compared between M0 and M1 (acquisition) and M1 and M2  
211 (retention). In line with data from the literature, it is noted  
212 that after the first intervention, when observing the immedi-  
213 ate acquisition, the main result is that all 16 groups have  
214 improved in all variables analyzed, which demonstrates the  
215 effectiveness of simulation and debriefing in the acquisition  
216 of these skills.<sup>4</sup>

217 According to Brandão et al. and Rey et al., simulation is  
218 proven to be effective for teaching complex procedures as it  
219 allows the reproduction of real-life scenarios in a safe environ-  
220 ment, without exposing patient safety to risk. Furthermore, it  
221 is also a resource for working on important non-technical com-  
222 ponents in professional training, such as resource management  
223 in critical events, teamwork, relationships between teams,  
224 leadership, and effective communication.<sup>1,14</sup>

225 The present study demonstrated that when comparing  
226 the mean responses in M1 and M2, leadership and teamwork  
227 variables were statistically relevant, demonstrating that  
228 there was retention of these skills. However, task manage-  
229 ment and global assessment did not obtain a statistically sig-  
230 nificant difference, which demonstrates that there was no  
231 retention of these skills after the second approach.

232 Evidence suggests that, associated with technical skills,  
233 human factors such as teamwork and leadership affect  
234 adherence to CA algorithms and protocols and, conse-  
235 quently, patients' clinical outcomes.<sup>15</sup> This fact was demon-  
236 strated in this study, as shown by questions about task  
237 management (question number 10 – which assesses whether  
238 the team prioritized tasks and question 11, referring to  
239 adherence to approved protocols and guidelines) which did  
240 not demonstrate statistical relevance when comparing M1  
241 and M2. The fact that there was no improvement in this item  
242 may justify the lack of improvement in the team's general  
243 performance in the second moment.

244 Simulation is known to be an effective methodology for  
245 teaching potentially serious and rare events. However, few

246 studies assess the time required for non-technical skills to  
247 be acquired, as well as their retention time. Furthermore,  
248 few studies evaluate the complexity of teaching these skills  
249 to a population of novice students. Moreover, the learning  
250 curve for non-technical skills is variable and complex, which  
251 requires regular training, especially in high-complexity, low-  
252 frequency clinical situations.<sup>16</sup>

253 Guerreiro et al. aimed to assess the behavioral skills of 12  
254 second-year fellows in neonatology before and after a simu-  
255 lation training program on neonatal resuscitation, with  
256 three training cycles of 1 month followed by a 3-month  
257 interval. The results showed that their overall behavioral  
258 performance and specific skills (communication, delegation  
259 of tasks, allocation of attention, use of information and  
260 resources) improved after the second month of training.<sup>17</sup>

261 In the present study, residents participated in three inter-  
262 professional simulated scenarios, which may not have been  
263 sufficient to retain these skills. Furthermore, they are begin-  
264 ner learners, which may require more training sessions and  
265 more time to learn these skills. Some studies demonstrate  
266 that the time for the decline of these skills is uncertain and  
267 may vary according to the specific skill, the level of learning  
268 and the time between its teaching and assessment.<sup>16</sup> Other  
269 studies show that deterioration of skills is seen shortly after  
270 training and some authors suggest that knowledge is gener-  
271 ally better retained.<sup>18,19</sup>

272 Research done with pediatric residents demonstrated  
273 that neonatal resuscitation skills decline with time after  
274 completion of a neonatal resuscitation program (NRP)  
275 course. The skill could be maintained after a 2-month inter-  
276 val but not after 4 months or 1 year after training. Residents  
277 are particularly at risk for skill decay because training pro-  
278 grams have different rotations and, also, expert practi-  
279 tioners would probably not experience such forgetting  
280 curves given that they regularly practice these abilities.<sup>18</sup>

281 According to the literature, when leadership is carried  
282 out clearly, there is greater cooperation between team  
283 members as well as improved task execution. Furthermore,  
284 successful teams demonstrate significantly more leadership  
285 behavior, clearer task delegation, a tendency to greater and  
286 better information transfer, and fewer conflicts between  
287 interprofessional team members.<sup>15</sup> Residents are expected



288 to have less experience in dealing with emergency situa- 350  
 289 tions, especially regarding leadership, as it is a complex skill 351  
 290 that requires continued training and experience in this clinical 352  
 291 context. In this study, the improvement of this skill may 353  
 292 have contributed to the improvement of the interprofes- 354  
 293 sional teams' performance in general, in all the evaluated 355  
 294 aspects. 356

295 In a randomized controlled study, using a simulated cardi- 357  
 296 ac arrest scenario, it was evaluated whether leadership 358  
 297 teaching translated into greater leadership initiative by the 359  
 298 team, as well as improved CPR performance. Participants 360  
 299 were medical students, who watched a simulation on cardiac 361  
 300 arrest and were subsequently divided into two groups: one 362  
 301 received instructions focused on technical skills, such as cor- 363  
 302 rect hand positioning during cardiac resuscitation, while the 364  
 303 second was taught non-technical skills, such as leadership 365  
 304 and communication. After four months, a simulation session 366  
 305 was carried out comparing both groups. The result was that 367  
 306 the group that had received guidance on leadership demon- 368  
 307 strated less interruption time in cardiac resuscitation, faster 369  
 308 initiation of CPR maneuvers, and greater leadership initia- 370  
 309 tive. The group with technical instructions demonstrated a 371  
 310 greater ability to perform cardiac massage correctly, assessed 372  
 311 through the correct positioning of the hands and shoulders.<sup>20</sup> 373

312 This study had some limitations: some participants were 374  
 313 absent, which did not allow complete analysis of the data 375  
 314 for all groups at M2. This may have interfered with the mean 376  
 315 of the results on the retention of the assessed skills. Further- 377  
 316 more, the sample is made up of residents, who probably 378  
 317 have less experience with critical situations, which may 379  
 318 have affected the result of the analysis. Another important 380  
 319 issue is the fact that learning these skills does not guarantee 381  
 320 that the resident will apply them in their daily practice, 382  
 321 since in a simulation laboratory they may act differently 383  
 322 because they are being observed. Moreover, emergency care 384  
 323 - such as CA - is stressful and much more difficult in real life, 385  
 324 which can alter the performance of each member and the 386  
 325 group as a whole when inserted in their workplace. 387

326 Technical and non-technical skills are closely intercon- 388  
 327 nected and their performance by the professional directly 389  
 328 affects the safety and quality of patient care, as well as the 390  
 329 outcome. Teaching and, mainly, learning non-technical skills 391  
 330 - such as leadership, teamwork, effective communication, 392  
 331 and conflict management - is complex and requires frequent 393  
 332 training, ideally on a short basis, as these are skills that 394  
 333 require frequent practice to be acquired and retained.<sup>15,16</sup> 395

334 In conclusion, this research demonstrates that non-tech- 396  
 335 nical skills can be acquired after training through clinical 397  
 336 simulation, as there was statistical significance in all vari- 398  
 337 ables analyzed (leadership, communication, teamwork, task 399  
 338 management, and global performance assessment). How- 400  
 339 ever, when evaluated after a new approach, retention of 401  
 340 leadership and teamwork were noted, but not for task man- 402  
 341 agement and overall performance, which implies the need 403  
 342 to carry out training on a shorter basis and greater fre- 404  
 343 quency, especially for participants with less experience who 405  
 344 are still in the training process. 406

345 This study highlights that clinical simulation is a proven 407  
 346 effective methodology for training these skills. So, future 408  
 347 training programs should focus on practices to improve non- 409  
 348 technical skills, preferably in a multi-professional way, since 410  
 349 this is the situation that professionals will face in their real 411

clinical context, as they interfere with patient care and 350  
 patient final clinical outcome, as well as the psychological 351  
 safety of the team as a whole. 352

This research acts as an incentive to carry out new 353  
 research in seeking answers regarding the learning curve 354  
 and the time required to acquire non-technical skills. Like- 355  
 wise, the duration of their retention, to define effective 356  
 teaching methods, as well as the necessary periodicity for 357  
 their training. 358

## Conflicts of interest 359

The authors declare no conflicts of interest. 360

## Funding sources 361

No funding sources. This research received no specific grant 362  
 from any funding agency in the public, commercial, or not- 363  
 for-profit sectors. 364

## Editor 365

Dr. Renato Soibelman Procianoy 366

## References 367

1. Rey RR, Pereira AC, Rosa KR, Oliveira MA, Fava SM, Lima RS. 368  
Teaching non-technical skills for emergency care: perceptions 369  
of professors of medicine. *Rev Bras Educ Med.* 2021;45:e013. 370
2. Won SK, Doughty CB, Young AL, Welch-Horan TB, Rus MC, Camp 371  
EA, et al. Rapid cycle deliberate practice improves retention of 372  
pediatric resuscitation skills compared with post simulation 373  
debriefing. *Simul Healthc.* 2022;17:20-7. 374
3. Kaneko RM, Lopes MH. Realistic health care simulation scenario: 375  
what is relevant for its design? *Rev Esc Enferm USP.* 2019;53: 376  
e03453. 377
4. Cooper SJ, Endacott R, Cant RP. Measuring Non-Technical Skills 378  
in Medical Emergency care: a Review of Assessment of Meas- 379  
ures, 2. Dovepress; 2010. p. 7-16. 380
5. Pereira GA, Guedes HT. Cenários de Avaliação de Habilidades 381  
Não Técnicas (HNT). *Simulação Em Saúde para Ensino e* 382  
*avaliação: Conceitos e Práticas.* p 215, 1st edition Associação 383  
Brasileira de Educação Médica (ABEM); 2021. p. 215-27. 384
6. Dewolf P, Vanneste M, Desruelles D, Wauters SL. Measuring non- 385  
technical skills during prehospital advanced cardiac life sup- 386  
port: a pilot study. *Resusc Plus.* 2021;8:100-71. 387
7. Abildgren L, Lebahn-Hadidi M, Mogensen CB, Toft P, Nielsen AB, 388  
Frandsen TF, et al. The effectiveness of improving healthcare 389  
teams' human factor skills using simulation-based training: a 390  
systematic review. *Adv Simul (Lond).* 2022;7(7):12. 391
8. Saramma PP, LS Raj, Dash PK, Sarma PS. Assessment of long- 392  
term impact of formal certified cardiopulmonary resuscitation 393  
training program among nurses. *Indian J Crit Care Med.* 394  
2016;20:226-32. 395
9. Phrampus PE, O'Donnell JM. Debriefing using a structured and 396  
supported approach. In: Levine AI, DeMaria S, Schwartz AD, 397  
Sim AJ, eds. *The Comprehensive Textbook of Healthcare Simu-* 398  
*lation,* New York, NY: Springer. Springer; 2013:73-84. 399
10. Cheng A, Rodgers DL, Jagt EV, Eppich W, O'Donnell J. Evolution 400  
of the Pediatric Advanced Life Support course: enhanced learn- 401  
ing with a new debriefing tool and web-based module for 402

- 403 Pediatric Advanced Life Support instructors. *Pediatr Crit Care* 422  
404 *Med.* 2012;13:589–95. 423
- 405 11. INACSL Standards Committee (2016). INACSL standards of best 424  
406 practice: simulationSM *Clinical Simulation in Nursing.* 2016;12: 425  
407 S21-5. 426
- 408 12. Walker S, Brett S, McKay A, Lambden S, Vincent C, Sevdalis N. 427  
409 Observational skill-based Clinical Assessment tool for resuscita- 428  
410 tion [OSCAR]: development and validation. *Resuscitation.* 429  
411 2011;82:835–44. 430
- 412 13. Cooper SJ, Cant RP. Measuring non-technical skills of medical 431  
413 emergency teams: an update on the validity and reliability of 432  
414 the Team Emergency Assessment Measure [TEAM]. *Resuscita-* 433  
415 *tion.* 2014;85:31–3. 434
- 416 14. Brandão CF, Collares CF, Marin HF. A simulação realística como 435  
417 ferramenta educacional para estudantes de medicina. *Sci Med.* 436  
418 2014;24:187–92. 437
- 419 15. Hunziker S, Johansson AC, Tschan F, Semmer NK, Rock L, Howell 438  
420 MD, et al. Teamwork and leadership in cardiopulmonary resuscita- 439  
421 tion. *J Am Coll Cardiol.* 2011;57:2381–8. 440
16. Kumar S, Purva M, Chander S, Parameswari A. Impact of 422  
423 repeated simulation on learning curve characteristics of resi- 424  
425 dents exposed to rare life threatening situations. *BMJ Simul* 426  
427 *Technol Enhanc Learn.* 2020;6:351–5. 428
17. Guerreiro MD, Ogata JFM, Sanudo A, Prestes AC, Conzi MF, 429  
430 Kawakami MD, et al. Acquisition of behavioral skills after mani- 431  
432 kin-based simulation of neonatal resuscitation by fellows in 433  
434 neonatology. *Am J Perinatol.* 2024;41:1094–102. 435
18. Matterson HH, Szyld D, Green BR, Howell HB, Pusic MV, Mally PV, 436  
437 et al. Neonatal resuscitation experience curves: simulation 438  
439 based mastery learning booster sessions and skill decay patterns 440  
441 among pediatric residents. *J Perinat Med.* 2018;46:934–41. 442
19. Patel J, Posencheg M, Ades A. Proficiency and retention of neo- 423  
424 natal resuscitation skills by pediatric residents. *Pediatrics.* 425  
426 2012;130:515–21. 427
20. Hunziker S, Bühlmann C, Tschan F, Balestra G, Legeret C, Schu- 428  
429 macher C, et al. Brief leadership instructions improve cardio- 430  
431 pulmonary resuscitation in a high-fidelity simulation: a 431  
432 randomized controlled trial. *Crit Care Med.* 2010;38:1086–91. 432  
433  
434  
435  
436  
437  
438  
439  
440